



ANNUAL REPORT 2025



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Message From The Chairman



MD. JASHIM UDDIN

Assalamu Alaikum Wa Rahmatullah!

I am pleased to share this message for the 2025 Annual Report of MOMODa FOUNDATION. Over the year, we continued to make meaningful progress in education, prevention of child marriage, and the promotion of gender equality and safety from violence.

Our work remained strongly evidence-driven, using household surveys, impact evaluations, and randomized controlled trials (RCTs) to better understand community needs and design effective interventions. We also strengthened our efforts in public health, financial inclusion, labor market support, and livelihood development to improve the lives of vulnerable communities.

Addressing challenges such as climate change, social protection, and equity has been central to our mission. By integrating gender and fairness into our programs, we are contributing to a more inclusive and resilient society.

In 2025, we successfully published three editions of our newsletter. I sincerely appreciate the dedication of our team and remain confident that MOMODa FOUNDATION will continue to create positive and lasting change for underprivileged people.

Md. Jasim Uddin
Chairman

Message From The Executive Director



MD ENAMUL HAQUE

Greetings from MOMODa FOUNDATION!

It gives me immense pleasure to present the MOMODa FOUNDATION Annual Report 2025, reflecting on a year marked by learning, collaboration, and meaningful progress. The year has further strengthened our commitment to evidence-driven development, inclusive innovation, and sustainable, people-centered impact.

Throughout 2025, we expanded our engagement through impactful collaborations, particularly with VisionSpring Bangladesh and Bangladesh Legal Aid and Services Trust (BLAST), reinforcing our shared commitment to inclusive development and social justice.

A key highlight of the year was the successful organization of two international workshops: “EdTech Futures: Bridging Innovation and Impact in Bangladesh,” held on 03 August 2025 at the CIRDAP Auditorium, and “Delay Adolescent Pregnancy: The Role of Practical Reproductive Health Knowledge,” held on 18 December 2025. These events created valuable platforms for dialogue, learning, and action-oriented exchange.

Alongside these milestones, our core programs continued to progress across climate resilience, education, SRHR RCT outcomes, Real Task Assessment, financial inclusion, HRDD compliance, and digital livelihoods. We also strengthened our socio-economic impact assessment work, including research on tannery pollution, to support evidence-based policy dialogue.

These achievements were made possible by the dedication of our team and the trust of our partners and donors. We sincerely appreciate the efforts of our field staff, researchers, and project teams, as well as the continued support and encouragement of our well-wishers.

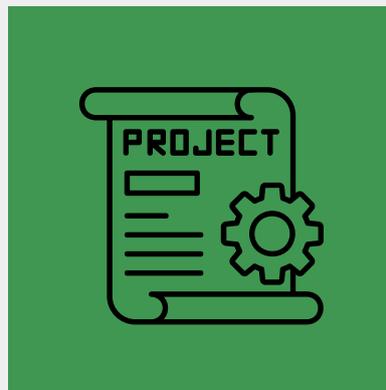
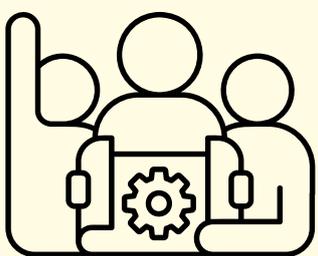
As we move forward, we remain committed to fostering innovation, promoting inclusivity, and creating measurable impact. We look ahead with optimism to new opportunities for collaboration and meaningful transformation in the year ahead.

With purpose and promise for the future,

Md Enamul Haque
Executive Director

MOMODa Projects

2025



BASELINE STUDY FOR “PROMOTING LABOR STANDARDS FOR ENSURING WORKERS' RIGHTS IN RMG AND LEATHER GOODS SECTORS” PROJECT



Project Details

Introduction : This study addresses key challenges related to workers' rights, trade union effectiveness, and labor standards in Bangladesh's RMG and leather goods sectors.

Objective : The objective of this study is to empower workers with rights-based knowledge, reinforce the role of trade unions, and support compliance with labor standards and HRDD frameworks.

Activities & Surveys : After three days of intensive training, the teams have moved to the field to conduct the surveys. Four teams are working simultaneously across four districts: Dhaka, Gazipur, Narayanganj, and Chattogram. So far, we have completed 100% of the Worker Survey (RMG and Leather Goods), 100% of the FGDs, and 17.5% of the Factory Management Survey. The Key Informant Interviews (KIIs) are scheduled for January 2026, followed by data cleaning, analysis, and the preparation of a detailed report.

Sample Size : 400 Worker Survey (300 RMG & 100 Leather Goods), 40 Factory Representative Survey, 8 KII & 4 FGD.

Type of Research : Mixed Methods.

Field of Research : Labor Market.

Stage of the Project : Baseline.

Partners : BLAST (Bangladesh Legal Aid and Services Trust).

IMPLEMENTING EVALUATION RESEARCH IN DEMAND GENERATION PILOT OF RGIL PROGRAM IN SELECTED DISTRICTS OF BANGLADESH



Project Details

Introduction : This study addresses key challenges related to workers' rights, trade union effectiveness, and labor standards in Bangladesh's RMG and leather goods sectors.

Objective : The objective of this study is to empower workers with rights-based knowledge, reinforce the role of trade unions, and support compliance with labor standards and HRDD frameworks.

Activities & Surveys : After three days of intensive training, the teams have moved to the field to conduct the surveys. Four teams are working simultaneously across four districts: Dhaka, Gazipur, Narayanganj, and Chattogram. So far, we have completed 100% of the Worker Survey (RMG and Leather Goods), 100% of the FGDs, and 17.5% of the Factory Management Survey. The Key Informant Interviews (KIIs) are scheduled for January 2026, followed by data cleaning, analysis, and the preparation of a detailed report.

Sample Size : 522 camp participants, 14 qualitative surveys, 9 observation surveys

Type of Research : Pilot Evaluation (Mixed Methods)

Field of Research : Public Health, Jobs & Livelihoods

Stage of the Project : Completed

Partner : VisionSpring Bangladesh

DELAYING EARLY PREGNANCY IN GAIBANDHA DISTRICT IN BANGLADESH



Project Details

Introduction : About 70% of girls in the Gaibandha District get married in very early age, and 64% of them get pregnant before turning 18, which raises serious concerns such as newborn and mother mortality. To address this, the MOMODa FOUNDATION is working with IDE JETRO and FIU to execute a project that will delay adolescent pregnancy among those in the 13–19 age range, even in cases where early marriage has taken place. The program entails distributing information on sexual and reproductive health, delivering kits and pills for contraception, and providing free consultations.

Objective : The primary objectives of this project are to minimize the school drop-out rate and help girls to continue education at the secondary and higher levels, to improve the level of knowledge and support on reproductive health, to provide information on reproductive health knowledge and contraceptives to adolescent girls aged 13–19, to delay their pregnancy, and to enhance the decision-making capacity and autonomy of the girls within the household.

Activities & Surveys : Following the successful 1st phase of the project, we began our 2nd phase in July 2025 in the targeted upazilas of Gaibandha District. Subsequently, we started the 2nd phase intervention in September 2025. As part of this process, we completed three important sessions, namely Adolescence and Change, Child Marriage, and Family Planning. Following this, we started Safe Motherhood in our session in the month of December 2025. In our December session, our principal investigators visited our sessions, we visited three adolescent clubs, and we conducted 2 case studies.

Sample Size : 2111

Type of Research : RCT

Field of Research : SRHR

Stage of the Project : Intervention (2nd Phase)

Partner : IDE-JETRO, Japan

Intervention Partner : RHSTEP

Principle Investigator:

- Professor Dr. Momoe Makino, Senior Research Fellow, IDE-JETRO
- Dr. Abu S. Shonchoy, Associate Professor, Florida International University, USA

EXPLORING FARMERS' PREFERENCES TOWARDS CROP FARMING WITH LOW-EMISSION CULTIVATION PRACTICES IN BANGLADESH



Project Details

Introduction : This study is to contribute to a growing area of research by exploring the effects of incentives and information treatments on farmers' adoption of crop farming with low-emission cultivation practices using original experimental data.

Objective : This project wants to address the impact of carbon emissions from crop farming and understand the perception of farmers.

Activities & Surveys : The project successfully completed 493 surveys in the baseline, 478 surveys in the endline, 6 Key Informant Interviews (KIIs), and 4 Focus Group Discussions (FGDs), marking the completion of all field-level activities in 2025. A total of 360 farmers received the treatments, among whom 240 farmers were provided with a 50 kg sack of organic fertilizer as part of the incentive intervention. Following completion of the intervention, the endline survey was administered in May 2025. Data analysis has been completed and shared with the Principal Investigator for further review and analysis.

Sample Size : 480

Type of Research : RCT

Field of Research : Climate Change, Agriculture

Stage of the Project : Endline Completed. Final Report writing is in progress

Partners : International Centre for Integrated Mountain Development (ICIMOD)

Principle Investigator:

- Dr. Hafiz Iqbal, Professor, Govt Edward College, Pabna
- Dr. Pallab Mazumder, Associate Professor, Florida International University, USA

FINANCING VIRTUAL MIGRATION: INCUBATION AND INCOME SHARING IN NORTH BANGLADESH



Project Details

Introduction : The online freelancing program offers training and resources to persons in rural areas, particularly targeting young people, to provide them with the necessary skills and knowledge for remote employment. The effort seeks to provide connectivity between distant regions and the global market, with the goal of generating additional sources of revenue and job possibilities. This will contribute to addressing the issues of rural poverty and unemployment. This program was initiated on February 2021. The initiative, consisting of 8 waves with two batches each wave.

Objective : The primary objective of this project are to provide them with the necessary skills and knowledge for remote employment, to provide connectivity between distant regions and the global market, to generate additional sources of revenue and job possibilities, to addressing the issues of rural poverty and unemployment.

Activities & Surveys : MOMODa FOUNDATION has completed its 7th wave Endline Survey and completed 6th wave Real Task Assessment during October to December 2025 (where there is a chance to win prize money). Participants who took part in the program are encouraged to engage with the survey, sharing their experiences and perspectives. This survey will delve into various aspects, including economic empowerment, skill development, and social mobility, to provide valuable insights into the program's effectiveness. The findings of this Endline Survey will serve as a cornerstone for MOMODa FOUNDATION's future strategies and initiatives, ensuring continued support and advancement within the realm of freelancing empowerment.

Sample Size : 392

Type of Research : RCT

Field of Research : Digital Job Market and Youth Empowerment

Stage of the Project : 7th wave Endline Survey Ongoing

Partner : Oxford Center for Islamic Studies, UK & Imperial College London

Principle Investigator:

- Dr. Muhammad Meki, Associate Professor (Economics), University of Oxford.
- Dr. Abu S. Shonchoy, Associate Professor of Economics, Florida International University (FIU), USA.
- Dr. M Mehrab Bakhtiar, Country Representative (Acting), International Food Policy Research Institute (IFPRI).
- Dr. Simon Quinn, Associate Professor, Department of Economics & Public Policy, Imperial College Business School

INSTITUTIONAL ARRANGEMENTS AND ITS IMPLICATIONS IN ENERGY CHOICE MIX AND DOWNSTREAM WATER CONSERVATION MANAGEMENT: INSIGHTS FROM RURAL BANGLADESH



Project Details

Introduction : This research project examines how public- and private-led institutional arrangements shape the energy mix used for irrigation pumping, irrigation pricing, and the adoption of conservation technologies for water management across different climatic zones in rural Bangladesh. Grounded in an agriculture-driven water management and energy-use context, the study explores how local governance influences environmental sustainability and resource-use outcomes.

Objective : The objective of the research is to understand the role of institutional arrangements in determining irrigation-related energy choices, pricing structures, and water conservation practices, and how these factors interact with agricultural production systems under varying climatic conditions in rural Bangladesh.

Activities & Surveys : The project has employed a mixed-methods approach, including 6 Focus Group Discussions (FGDs), 8 Framed Field Experiments, 80 farmer surveys, 80 debriefing surveys, and 2 workshops with irrigation experts. In total, 80 farmers and 30 irrigation experts participated in these research activities. The upcoming quantitative survey, scheduled for January-February 2026, will involve 900 farmers and 70 pump operators survey. This survey will collect detailed information on irrigation choices, timing, costs, crop yields, and related agricultural practices.

Sample Size :

Qualitative Sample : 80 Farmers and 30 Irrigation Experts

Quantitative Sample : 1500 Farmers

Type of Research : Framed Field Experiment

Field of Research : Irrigation, Energy Choice Mix

Stage of the Project : Field Experiment Completed, Quantitative Survey Ongoing

Partner : London School of Economics

Principle Investigator:

- Dr. Rafia Zaman, Postdoctoral Fellow Sanford School of Public Policy, Duke University
- Dr. Atonu Rabbani, Professor, Department of Economics University of Dhaka

BEHAVIORAL INTERVENTIONS TO ADDRESS CLIMATE CHANGE-INDUCED SALINIZATION IN BANGLADESH



Project Details

Introduction : Bangladesh faces significant challenges due to rising salinity levels in its coastal regions, driven by climate change. In response, MOMODa FOUNDATION is conducting a Randomized Controlled Trial (RCT) in three salinity-prone Upazilas of Khulna-Dighalia, Terokhada, and Batiaghata to better understand and address the impacts of salinity on public health and community well-being.

Objective : The primary objective of this project is to evaluate how increased salinity affects key aspects of health and development within vulnerable populations, particularly focusing on pregnant women, children, and adolescent girls. Additionally, the study seeks to explore local preferences and behaviors around accessing clean drinking water, with an emphasis on building evidence that can inform interventions to enhance climate resilience and improve access to essential resources in salinity-affected areas.

Activities & Surveys : Baseline data collection began on 28 December 2024 and covered 1,345 households in 156 communities across the targeted upazilas. Comprehensive data cleaning has since been finalized. As part of the intervention, the randomized participants are currently receiving clean drinking water. Drinking water samples were collected from each surveyed household and rigorously tested at the state-of-the-art laboratory of the Soil, Water, and Environment Discipline at Khulna University. The project has now transitioned into the intervention phase, where we are providing free pure drinking water for 3 months, focused on strengthening climate resilience in selected coastal communities.

Sample Size : 1345 households, and 156 Communities

Type of Research : RCT

Field of Research : Public Health

Stage of the Project : Intervention Ongoing

Partner : Massachusetts Institute of Technology (MIT)

Principle Investigator:

- Dr. Abu S Shonchoy
- Associate Professor, Florida International University
- Dr. Saravana Ravindran
- Assistant Professor, National University of Singapore
- Dr. Nusrat Abedin Jimi
- Visiting Assistant Professor, Vassar College

SOCIO-ECONOMIC AND HEALTH IMPACT OF SPATIAL REDISTRIBUTION OF POLLUTION: EVIDENCE FROM INDUSTRIAL RELOCATION



Project Details

Introduction : The project will examine the socio-economic and health effects resulting from the spatial redistribution of pollution due to industrial relocation in Bangladesh.

Objective : This project aims to address the impact of industrial relocation on pollution distribution, and its subsequent effects on health and socio-economic conditions of affected communities.

Activities & Surveys : This project is now at the household data collection stage. The 400-household survey data collection is ongoing. Before initiating the data collection, a 4-day-long household data collection training, including 2 field tests, took place at the corporate office of MOMODa FOUNDATION. Dr. Amzad Hossain, Assistant Professor, University of Arkansas, faculty advisor and investigator of the project, joined the training session virtually. Dr. Nirman Saha, Lecturer, University of Surrey, and Investigator of the project, was present throughout the training sessions. Previously, 6 Focus Group Discussions (FGDs) were conducted across Hazaribag and Harindhara with different communities. The checklist focuses on the impact of the relocation of the tannery industry from Hazaribag to Savar.

Sample Size:

FGDs : 80 participants, KIs: 20 respondents, Household surveys: 800 households, Factory surveys: 155 Factories

Type of Research : Mixed Method Study

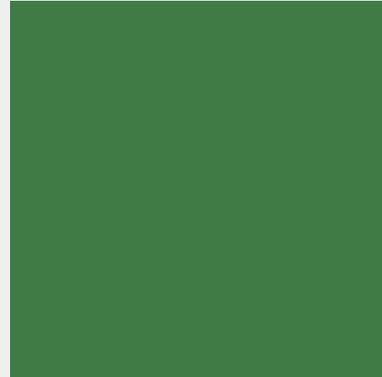
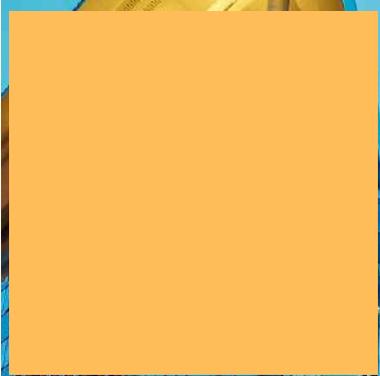
Field of Research : Environment, Public Health, Socio-economics, Industrial Pollution

Stage of the Project : Household Data Collection Ongoing

Partner : London School of Economics

Principle Investigator:

- Prof Dr. Atonu Rabbani, Professor, University of Dhaka
- Dr. Abu S. Shonchoy, Associate Professor, Florida International University
- Dr. Md Amzad Hossain, Assistant Professor, University of Arkansas
- Dr. Nirman Saha, Lecturer, University of Surrey



MOMODa EVENTS

2025



Delay Adolescent Pregnancy Workshop:

Dissemination of midline findings on **“The Role of Practical Reproductive Health Knowledge”**, highlighting evidence-based approaches to reducing adolescent pregnancy and strengthening reproductive health, child marriage prevention, and family planning efforts in Bangladesh on 18 December 2025

Empowering Researchers:
MOMODa FOUNDATION Hosted **Dr. Nirman Saha, Lecturer, University of Surrey** and Investigator, **IGC Tannery Pollution Project**, for a Transformative Capacity Development Workshop on **Grant Proposal Writing** on 30 December 2025.



Research in Action:
MOMODa FOUNDATION

Conducted Field Data Collection for the **IGC Tannery Pollution Project**, visiting 2 teams across **Harindhara** and **Singair** on 23 December 2025.

DEP in Action:

MOMODa FOUNDATION

Hosted **Pls Prof. Dr. Momoe Makino** and **Dr. Abu S. Shonchoy** for a Day-long DEP Field Visit and Case Study, successfully completing scheduled visits to two adolescent girls clubs in Saghata and a girls club in Gaibandha Sadar Upazila on 19 December 2025.



Project Closing Meeting:

MOMODa FOUNDATION organized Project Closing Meeting of **THRIFT PROJECT** with **VisionSpring** and **BRAC JPG (James P. Grant School of Public Health)** at the MOMODa FOUNDATION Corporate Office.

Organizational Milestone:

MOMODa FOUNDATION successfully concluded its 9th Annual General Meeting (AGM) on 17 December 2025.





Organizational Milestone:
MOMODa FOUNDATION successfully concluded its 9th Annual General Meeting (AGM) on 17 December 2025.

Victory Day 2025:
MOMODa FOUNDATION observed the **Victory Day of Bangladesh**, paying solemn tribute to the heroic martyrs and celebrating national sovereignty and pride, on 16 December 2025.



Academic Excellence:
MOMODa FOUNDATION jointly organized a Highly Successful Academic Seminar with **Khulna University**, **Dr. Abu S. Shonchoy** was invited as Speaker and he attended the session. The event fostered exceptional engagement among faculty and thesis students from different departments establishing a strong foundation for future research cooperation on 15 December 2025.



**CCIS in Action:
MOMODa FOUNDATION**

continued to provide safe drinking water under the Salinity-CCIS Project on 15 December 2025.



**Strategic Visit:
MOMODa FOUNDATION**

welcomed **Md. Anwar Hossain Director of NGOAB**, at the Gaibandha Project Office on 15 December 2025. The visit featured productive discussions on ongoing project activities, highlighting key progress, achievements, and future opportunities.

**Capacity Building:
MOMODa FOUNDATION**

organized a Household Survey Training Session for the **IGC Tannery Pollution Project** on 10 December 2025. The session focuses on enhancing enumerator capacity to ensure accurate, high-quality data collection for assessing pollution impacts and driving evidence-based policy solutions.





Partnership for Impact:

MOMODa FOUNDATION organized a collaborative meeting with **VisionSpring** on 03 December 2025. The meeting was attended by **Dr. Sonia Pant** and **Michael Cooke** from **VisionSpring**, during which future partnership opportunities were discussed with **MOMODa FOUNDATION** officials.

THRIFT Project Closing Meeting:

THRIFT project closing meeting was held at **MOMODa FOUNDATION** on 03 December, with participation from representatives of **BRAC JPG** and **VisionSpring**, marking the successful completion of the project and reflecting on key achievements and learnings.



Institutional Growth:

MOMODa FOUNDATION hosted a Capacity Development Workshop titled "**Project Accounting Process**" facilitated by **Liku Rani Saha, Manager (Accounts & Finance)**, on 01 December 2025.

Enumerators Training & Mock Test Session:

The baseline **survey training** and **mock test session** for the project **“Promoting Labour Standards for Ensuring Workers’ Rights in the RMG and Leather Goods Sectors”** conducted on 26 November.



Baseline Survey Training:

MOMODa FOUNDATION hosted a three-day Enumerators Training & Mock Test Session for the Baseline Survey of the project **“Promoting Labour Standards for Ensuring Workers’ Rights in RMG and Leather Goods Sectors”** from 24–26 November 2025.

Strategic Partnership:

MOMODa FOUNDATION signed a (MoU) with **Light of Hope Ltd.** on 20 November 2025 to facilitate future collaborative work and strategic partnership initiatives.





Appreciation & Inclusiveness:
MOMODa FOUNDATION Celebrated **International Men's Day** at its Corporate Office on 19 November 2025, honoring the dedication and positive contributions of the men in our team.

Capacity Building:
MOMODa FOUNDATION hosted a Capacity Development Workshop on **“Conducting Randomized Controlled Trials (RCT)”** at the MOMODa FOUNDATION Corporate Office on 04 November 2025. Facilitated by **Jahangir Alam, Manager (Research)**.



Partnership:
MOMODa FOUNDATION signed a Consultancy Agreement with the **Bangladesh Legal Aid and Services Trust (BLAST)** for **Conducting PLS Base line Survey** on 29 October 2025.

**Focus Group Discussion:
MOMODa FOUNDATION**

Six Focus Group Discussions (FGDs) were successfully conducted under the **IGC Tannery Project** between 22–27 October 2025, focusing on the impacts of the relocation of the tannery industry.



**Facilitating the Intervention:
MOMODa FOUNDATION**

Successfully distributed Sitting Mats to Field Motivators for **Kishori Clubs** under the **IDE-DEP Project** on 21 October 2025. This initiative ensures a comfortable and organized environment for adolescent girls to gather, learn, and engage in club activities across our project areas.



Capacity Development:

MOMODa FOUNDATION hosted a Capacity Development Workshop titled **“Organization Policy & Procedure”** on 21 October 2025, facilitated by **Md. Enamul Haque, Executive Director, MOMODa FOUNDATION**





Governance & Planning:
MOMODa FOUNDATION hosted the 17th **Executive Committee (EC) Meeting** on 20 October 2025 at the Corporate Office in a blended mode.

Educational Innovation:
MOMODa FOUNDATION in assistance with the motivators of **RHSTEP** successfully conducted a session that featured newly adapted teaching methods under the **IDE-DEP Project** on 16 October 2025.



Professional Development:
MOMODa FOUNDATION successfully organized a two-day "**Refresher Training of Field Motivators**" under the **IDE-DEP Project** on 12 and 13 October 2025.

**Climate Action:
MOMODa FOUNDATION**

launched safe drinking water distribution of a three-month intervention program under the **Salinity-CCIS Project** in Khulna on 05 October 2025.



Distinguished Visit:
MOMODa FOUNDATION had the privilege of hosting **Prof. Dr. Nathan Congdon (Queen's University Belfast)**, **Dr. Munir Ahmed**, and **Dr. Lutful Hosain (Orbis International)** on 29 September 2025. The visit was highly impactful for our organization, providing a valuable platform for opinion exchange and strategic discussions. Our team gained insightful learnings from **Dr. Nathan Congdon**, enriching our understanding and approaches in our ongoing projects and discussed about future collaboration.



Resilience Building:
MOMODa FOUNDATION conducted training for the **CCIS (Climate Change Induced Salinization)** intervention in Khulna on 25 September 2025.





Research Partnership:

MOMODa FOUNDATION signed a Memorandum of Understanding (MoU) with **Khulna University** on 22 September 2025. This partnership is set to facilitate expanded research opportunities, provide access to advanced testing facilities, and open new horizons for collaborative projects.

Resource Management:

MOMODa FOUNDATION signed formal agreements with two water distributors on 21 September 2025. These vendors will distribute clean drinking water to our CCIS beneficiaries from door to door.



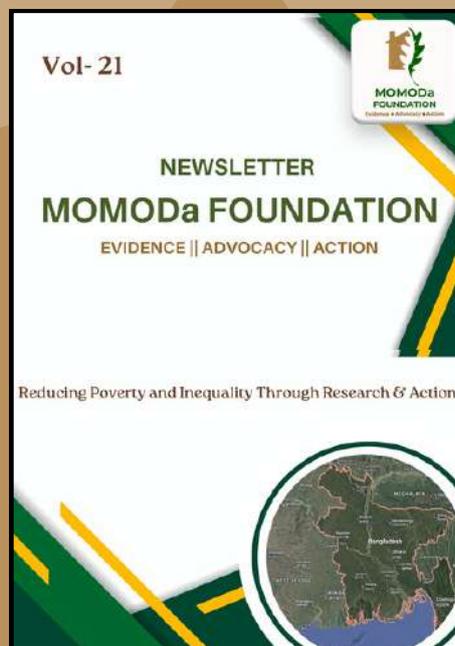
Empowering Beneficiaries:

MOMODa FOUNDATION provided new smartphones to two beneficiaries, who lost their phones of the **THRIFT Project** on 19 September 2025.



Institutional Milestones:

The **21st Volume** of the **MOMODa Newsletter** was published in August 2025.



Recognizing Excellence :

The Certificate and Cheque Distribution Ceremony under the **Freelancing Project** was successfully completed at the Gaibandha Project Office on 27 August 2025. This cheque were awarded to the RTA winners.

Intervention Partnership: MOMODa FOUNDATION

successfully completed a Memorandum of Understanding (MoU) signing ceremony with the **Reproductive Health Services Training and Education Program (RHSTEP)** for the intervention of **IDE-DEP Project** on 27 August 2025.





Field Research:
MOMODa FOUNDATION conducted intensive **evaluation research for the Demand Generation Pilot of the Reading Glasses for Improving Livelihoods (RGIL) Program** from 18 to 23 August 2025.

Research Partnership:
MOMODa FOUNDATION and **VisionSpring Bangladesh** successfully held a contract signing ceremony for conducting evaluation research of RGIL program on 12 August 2025.



Field Progress:
MOMODa FOUNDATION announced that the **DEP Project Baseline Survey 2025** Completed successfully on 12 August 2025.

**Capacity Building:
MOMODa FOUNDATION**

successfully completed training of the beneficiaries of **THRIFT Project** on 12 August 2025.



Capacity Building Workshop:

MOMODa FOUNDATION hosted an insightful workshop titled **"AI in Action: Revolutionizing the Way We Work"** on 07 August 2025. The foundation welcomed Prof. Dr. ASM Shihavuddin, Professor, Dept. of EEE & Director of CRITS & CTRL at Green University of Bangladesh keynote speaker and facilitator.

**International Researcher Visit:
MOMODa FOUNDATION**

hosted distinguished guests from **Singapore Management University** on 4 August 2025, **Prof. Dr. Tomoki FUJII**, **Prof. Dr. Christine HO**. The meeting involved productive discussions on ongoing projects and potential opportunities for future collaboration.





**EdTech Futures Workshop:
MOMODa FOUNDATION**

coordinated and hosted the international workshop **"EDTECH FUTURES: Bridging Innovation and Impact in Bangladesh"** at the CIRDAP Auditorium in Dhaka on 3 August 2025. Supported by **FID & SMU**.

**Opinion Exchange Session:
MOMODa FOUNDATION** organized an interactive session titled **"Socio-economic and Health Impact of Spatial Redistribution of Pollution: Evidence from Industrial Relocation"** at BSCIC, Hemayetpur, on 29 July 2025.



**Field Readiness:
MOMODa FOUNDATION**

conducted the Refresher Training for **Endline Data Collection** under the **"THRIFT" (Transforming Household with Refraction and Innovative Financial Technology)** project on 14 July 2025.

**Cultural Celebration:
MOMODa FOUNDATION**

celebrated a **Vibrant Fruit Fest** at its Corporate Office in Dhanmondi. This event brought the team together to promote health, wellness, and organizational unity on 07 July 2025



Strategic Partnership:

MOMODa FOUNDATION signed a Memorandum of Understanding (MoU) with **SERAC-Bangladesh** on 2 July 2025. The MoU was signed to facilitate potential future project collaborations.

**Distinguished Visit:
MOMODa FOUNDATION**

welcomed **Mr. Nurul Afsar, the National Technical Advisor for Food Fortification in Bangladesh**, to its office on 18 June 2025. The meeting focused on fruitful discussions regarding future collaborative research programs.





**Sustainable Agriculture:
MOMODa FOUNDATION**

successfully concluded the **Endline Survey** for the **ICIMOD Project in Pabna** on 29 May 2025. This project focused in Low Emission Cultivation practices.

Strategic Partnership:

MOMODa FOUNDATION signed a Memorandum of Understanding (MoU) with **Konika Consulting Services Private Limited** on 25 May 2025. This MoU was established to support future collaborative projects.

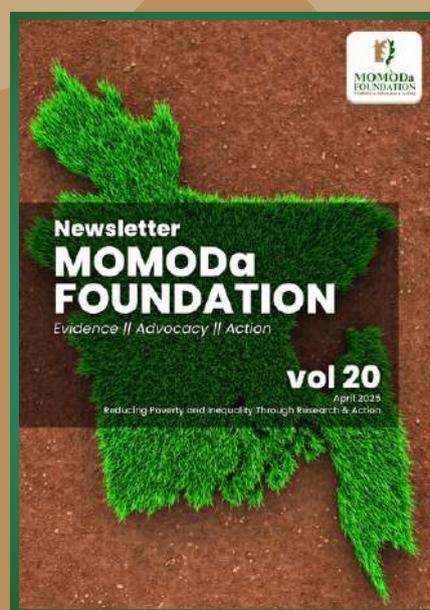


Collaborative Field Visit:

MOMODa FOUNDATION team conducted a field visit to a school operated by **Hashimukh Somaj Kallayan Songstha** as part of their ongoing partnership on 24 May 2025.

Institutional Milestones:

The **20st Volume** of the **MOMODa Newsletter** was published in April 2025.



Meeting at CPD: MOMODa FOUNDATION

attended a warm and engaging meeting hosted at the **Centre for Policy Dialogue (CPD)** on 7 May 2025. **MOMODa FOUNDATION** presented its work, followed by a productive discussion on potential future collaborative initiatives.

Strategic Partnership:

MOMODa FOUNDATION signed a Memorandum of Understanding (MoU) with **Hashimukh Somaj Kallayan Songstha** on 30 April 2025. This MoU is established to facilitate future collaborative initiatives in the field of education.





নববর্ষ উদযাপন:

মমদা ফাউন্ডেশন গত ১৪ এপ্রিল ঢাকার কর্পোরেট অফিসে এক বর্ণিল আয়োজনের মাধ্যমে **বাংলা নববর্ষ ১৪৩২ উদযাপন** করেছিল।

New Year Celebration:

MOMODa FOUNDATION celebrated **Bengali New Year 1432 on 14 April** at its corporate office in Dhaka through a colorful and vibrant program.

Researcher Visit:

MOMODa FOUNDATION hosted two distinguished scholars at its office on 24 April 2025: **Dr. Iftekhar Ahmed (Assistant Professor, Newcastle University), Dr. Mohammad Delwar Hussain (Assistant Professor, Green University of Bangladesh)** and discussed about future collaboration in research based Projects.

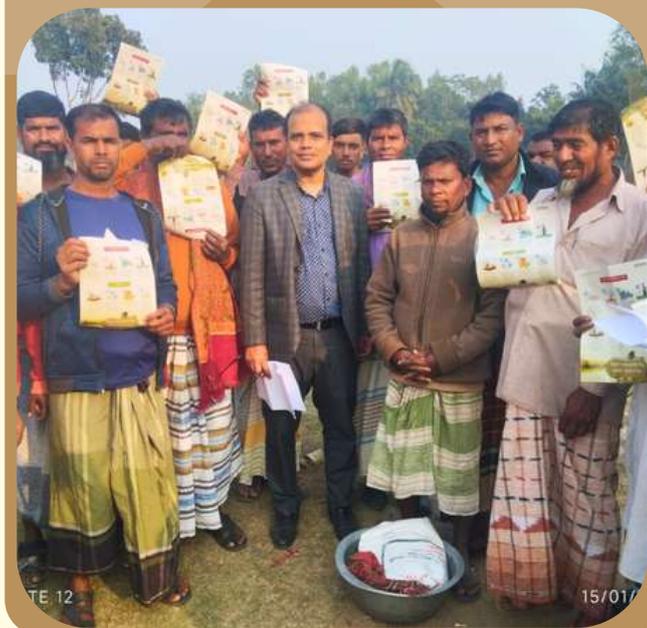


RTA Prize Giving Ceremony:

MOMODa FOUNDATION hosted the **RTA Prize Giving Ceremony** for the **Startup Dhaka Accelerator Program** at Moar-Dhanmondi on 9 April 2025.

Sustainable Agriculture:

MOMODa FOUNDATION facilitated an important field activity under the **ICIMOD project**. **Dr. Md. Hafij Iqbal, Assistant Professor, Edward College, Pabna**, and the project's **Principal Investigator**, distributed **organic fertilizers** to local farmers.



Independence Day 2025:

MOMODa FOUNDATION Gaibandha Team paid a profound tribute to the heroic martyrs of the Great **Independence Day** on 26 March 2025.

Eid Gift Distribution:

MOMODa FOUNDATION organized a charitable initiative to share the joy of the upcoming festival with those in need. The foundation distributed **Eid gift package to underprivileged families in Gaibandha, Bangladesh** on 24 March 2025.





Project Closing Meeting:
MOMODa FOUNDATION attended the **D-LAB Project Closing Meeting** at the Dhaka DC Office on 5 March.

শহীদ দিবস:

অমর একুশে ফেব্রুয়ারিতে কেন্দ্রীয় শহীদ মিনারে মমদা ফাউন্ডেশন পরিবারের পুষ্পস্তবক অর্পণ ও শ্রদ্ধাঞ্জলি

Martyrs' Day:

On the occasion of **Martyrs' Day & International Mother Language Day**, **MOMODa FOUNDATION family** paid tribute and offered floral wreaths at the Central Shaheed Minar.



Field Training:
MOMODa FOUNDATION Gaibandha team conducted an intensive **two-day Midline Survey** Training for the project titled "**Delaying Early Pregnancy in Gaibandha District in Bangladesh.**" on 9 February 2025



Audited Accounts & Finance 2025



AUDITOR'S REPORT

We have examined the annexed Statement of Financial Position of **MOMODA FOUNDATION** as at **30th June 2025** and its Profit & Loss Account for the year ended on that date with the books of accounts.

Responsibilities of the Management and the Auditors:

The preparation of these financial statements is the responsibility of the Society's. Our responsibility is to express an independent opinion on these financial statements based on our audit.

Basis of Opinion:

We conducted our audit in accordance with International Standards on Auditing (ISA) and Bangladesh Standards on Auditing (BSA) as adopted by Institute of Chartered Accountants of Bangladesh (ICAB). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Financial Statements are free of material misstatement. An audit includes examining on routine check basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Opinion:

In our opinion, the financial statements prepared in accordance with International Standards on Auditing (ISA), and also Bangladesh Standards on Auditing (BSA) give a true and fair view of the state of the Society's affairs as at **30th June 2025** and of the results of its operations for the year then ended and comply with the Companies Act, 1994 and other applicable laws and regulations and also in accordance with International Financial Reporting Standards

We also report that:

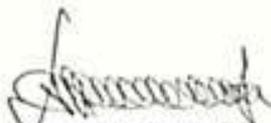
- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof
- In our opinion, proper books of account as required by law have been kept by the Society's so far as it appeared from our examination of those books;
- The Society's Statement of Financial Position dealt with by the report is in agreement with the books of accounts;

And

- The expenditure was incurred for the purpose of the Society.

Dated: 20/11/2025
Dhaka




Md. Anwar Hussain FCA
ICAB Enrollment No.- 1097
Principal
S.M. ZAKARIA & CO.
Chartered Accountants

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46/I, Purana Paltan, Dhaka-1000
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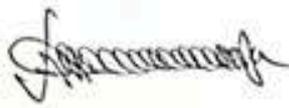
S.M Zakaria & Co.
Chartered Accountants

MOMODA FOUNDATION
House- 89, Road No. 8/A, Dhanmondi R/A, Dhaka-1209
STATEMENT OF FINANCIAL POSITION
AS AT 30TH JUNE, 2025

PROPERTY & ASSETS	Details	Amount Tk.	
		2024-2025	2023-2024
FIXED ASSETS : (as per schedule)		1,422,566	1,778,208
Preliminary Expenses		15,000	15,000
Advance Deposit & Prepayment		2,905,244	7,055,244
<u>Cash & Bank Balance:</u>			
Cash at Bank	15,651,203		
Cash in hand	249,870	15,901,073	11,741,294
		<u>20,243,884</u>	<u>19,196,956</u>
<u>FUND & LIABILITIES</u>			
<u>General Fund:</u>		2,793,450	2,793,450
<u>Unutilized Fund:</u>		17,450,434	17,796,296
		<u>20,243,884</u>	<u>19,196,956</u>

Signed in terms of our separate report of even dated annexed.

Dated: Dhaka
20th November 2025


Md. Anwar Hossain FCA
Principal
S.M Zakaria & Co.
Chartered Accountant



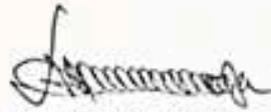
Sobhan Mansion (3rd Floor)
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Email : zakaria.fca@gmail.com

S.M Zakaria & Co.
Chartered Accountants

MOMODA FOUNDATION
House- 89, Road No. 8/A, Dhanmondi R/A, Dhaka-1209
Statement of Received & Payments
Period: 1st July 2024 to 30th June 2025

Receipts:	Amount Tk.	
	2024-2025	2023-2024
Foreign Donation Received	54,976,657	31,488,616
Total	54,976,657	31,488,616
Payments:		
Operating & Project cost Exp.		
Salary & Bonus	17,784,949	12,885,625
Office Rent	875,550	648,000
Traveling & Conveyance	1,720,775	345,980
Office Stationary	245,886	125,487
Postage & Courier exp.	79,528	18,956
Repairs & Maintenance	457,295	99,625
Telephone, Mobile & Internet bill	164,821	324,058
Survey exp. Daily pay base	21,824,436	10,947,778
Misc. expenses	78,500	75,800
Office exp.	369,414	224,536
Survey Compensation exp.	10,742,076	3,542,944
Utility bill	122,330	67,850
Staff Fooding exp.	567,260	554,406
Entertainment	86,814	35,840
Bank charge & Commission	43,055	25,641
Vat on office rent	72,330	86,400
Legal fee	50,000	50,000
Audit fees	37,500	37,500
	55,322,519	30,095,826
General Fund transfer to Statement of Financial Po	-	-
Surplus/(Deficit) Income Over exp.	(345,862)	1,392,790
Total	54,976,657	31,488,616

Dated: Dhaka
20th November 2025


Md. Anwar Hossain FCA
Principal
S.M Zakaria & Co.
Chartered Accountant



MONODA FOUNDATION
 House- 89, Road No. 8/A, Dhannooli, R/A, Dhaka-1209
 Fixed Assets Schedule
 As on June 30, 2025

PARTICULARS	Cost Value			DEPRECIATION				WRITTEN DOWN VALUE as at 30th June, 2025
	Opening Balance 1/7/2024	Addition during the year	Total as at 30-June-25	Rate	As on 01.07.2024	Charge during the year	Total as on June 30, 2025	
Furniture & Fixture	1,331,004	-	1,331,004	20%	888,617	88,477	977,095	353,909
Electric & Electronics	1,900,750	-	1,900,750	20%	1,334,625	113,225	1,447,850	452,900
Computer & Printer	2,447,010	-	2,447,010	20%	1,946,971	100,008	2,046,979	400,031
Office Decoration	864,898	-	864,898	20%	595,240	53,932	649,172	215,726
	6,543,662	-	6,543,662		4,765,454	355,642	5,121,096	1,422,566



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S.M Zakaria & Co.
Chartered Accountants

MOMODA FOUNDATION
House- 89, Road No. 8/A, Dhanmondi R/A, Dhaka-1209
Fund Summary Details
Period: 1st July 2024 to 30th June 2025

		Amount Tk.	
		2024-2025	2023-2024
Receipts:			
A) Opening Balance Cash in hand & bank	11,741,294		
B) Foreign Donation Received	54,976,657		
C) Other's Advance Refund	4,150,000	70,867,951	41,392,568
		<u>70,867,951</u>	<u>41,392,568</u>
Less: Expenses			
A) Payment expenses as per sheet	55,322,519		
B) Fund Return	-		
C) Field Advance	-	55,322,519	30,095,826
		<u>15,545,432</u>	<u>11,296,742</u>
Add: Deprecation charge this year		355,642	444,552
	Closing Balance	<u>15,901,073</u>	<u>11,741,294</u>
Cash at Bank:			
BRAC Bank Ltd. A/C No. 8882001	2,148,000		
BRAC Bank Ltd. A/C No. 8882002	9,834,908		
BRAC Bank Ltd. A/C No. 8882003	2,915		
BRAC Bank Ltd. A/C No. 8882004	2,197,869		
BRAC Bank Ltd. A/C No. 8882006	36,592		
BRAC Bank Ltd. A/C No. 8882007	187,876		
Eastern Bank Ltd. A/C No. 219180	-		
DBBL A/C No. 019859	-		
DBBL A/C No. 019843	1,115,612		
Prime Bank Ltd. A/C No. 21693	9,984		
Puhali Bank Ltd. A/C No. 17626	117,448	15,651,203	4,451,136
Cash in hand		249,870	7,290,158
		<u>15,901,073</u>	<u>11,741,294</u>



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S.M Zakaria & Co
Chartered Accountant

MOMODA FOUNDATION
House- 89, Road No. E/A, Dhanmondi R/A, Dhaka-1209
Remittance Received Statement
For the year ended 30th June 2025

Sl.	Date	Particulars	Project	Amount
1	7/11/2024	IRM-170948 GBP 46879.49 AT 150.46 THE QUEENS UNI	THRIFT	7,053,582
2	8/6/2024	IRM-173921 USD 14393.19 AT 117.00 SINGAPORE MANAG	D-LAB	1,684,003
3	8/6/2024	IRM-163403 GBP 8910.60 AT 149.58 LONDON SCHOOL OF		1,332,888
4	8/14/2024	IRM-166308 USD 23810.55 AT 117.00 ASIAN DEVELOPME	ADB	2,785,834
5	8/27/2024	IRM-166719 USD 35822.20 AT 119.00 INTL BANK FOR R	World Bank	4,262,842
6	9/3/2024	IRM-179506 USD 8936.76 AT 119.00 ASIAN DEVELOPME	ADB Sub project 2	1,063,474
7	10/6/2024	IRM-185957 USD 20000.00 AT 119.00 INTL BANK FOR R	World Bank	2,380,000
8	10/6/2024	IRM-183337 USD 17891.53 AT 119.00 ASIAN DEVELOPME	ADB Sub project 2	2,129,092
9	11/26/2024	IRM-199603 USD 26846.29 AT 119.00 ASIAN DEVELOPME	ADB Sub project 2	3,194,709
10	12/4/2024	IRM-198051 USD 19513.88 AT 119.00 SINGAPORE MANAG	D-LAB	2,322,152
11	12/9/2024	IRM-202235 GBP 23222.79 AT 151.82 THE QUEENS UNI	THRIFT	3,525,742
12	12/17/2024	IRM-182915 JPY 2992770.00 AT 0.77 INSTITUTE OF DE	DEP	2,318,881
13	12/26/2024	IRM-205658 USD 17891.53 AT 119.00 ASIAN DEVELOPME	ADB Sub project 2	2,129,092
14	1/5/2025	IRM-208004 USD 31052.79 AT 121.00 SINGAPORE MANAG	D-LAB Phase-ii	3,757,388
15	3/10/2025	IRM-213406 USD 6980.83 AT 121.00 THE RECTOR + VIS	IGC	844,680
16	3/10/2025	IRM-212478 USD 5495.60 AT 121.00 THE UNIVERSITY O	E-Education	664,968
17	3/20/2025	IRM-215892 USD 10986.00 AT 121.00 INTERNATIONAL C	ICIMOD	1,329,306
18	3/20/2025	IRM-228153 GBP 20000.00 AT 158.02 LONDON SCHOOL O	Statup Dhaka	3,160,440
19	4/7/2025	IRM-227095 JPY 2992770.00 AT 0.84 INSTITUTE OF DE	DEP	2,508,887
20	4/8/2025	IRM-232184 USD 13423.34 AT 121.00 MASSACHUSETTS I	Salinity	1,624,224
21	5/15/2025	IRM-241918 GBP 5940.31 AT 160.94 LONDON SCHOOL OF	IGC	956,010
22	5/15/2025	IRM-226778 GBP 11027.00 AT 160.94 LONDON SCHOOL O	ICIMOD	1,774,641
23	6/3/2025	IRM-238435 USD 17891.54 AT 121.50 ASIAN DEVELOPME	ADB Sub project 2	2,173,822
Total				54,976,657



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MOMODA FOUNDATION
House- 89, Road No. 8/A, Dhanmondi R/A, Dhaka-1209
Notes of Financial Statement
Unutilized Fund
Period: 1st July 2024 to 30th June 2025

		Amount Tk.	
		2024-2025	
Receipts:			
A) Opening Balance	17,796,296		
B) Foreign Donation Received	54,976,657	72,772,953	
		<u>72,772,953</u>	
Less: Expenses			
A) Payment expenses as per sheet	55,322,519		
B) Fund Return	-		
C) Other's	-	55,322,519	
		<u>17,450,434</u>	
	Unutilized Fund	<u>17,450,434</u>	

M O M O D FOUNDATION

CORPORATE OFFICE: Agrani Supreme, House : 89, Flat: 5B Road: 8/A, Dhanmondi, Dhaka, 1209 Bangladesh

GAIBANDHA PROJECT OFFICE: House: 509, Ward-No: 06, Circular Road, Masterpara, Gaibandha Sadar, Gaibandha

KHULNA PROJECT OFFICE: 19, Kamal Uddin Lane, Kader Khan Road, Banorgati, Sonadanga, Khulna



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